

# Announcement of FY2017/3 Second Quarter Business Results (April 2016 to September 2016)

November 11<sup>th</sup>, 2016 Tokyo Seimitsu Co., Ltd.

Hitoshi Yoshida, President and CEO Ticker Symbol: 7729.T



# Cautionary Statement with respect to Forward-Looking Statements

#### Disclaimer:

- This presentation data and the notes contain "forwardlooking statements" that are based on current best available information and policies.
- There are various factors such as world economic conditions and semiconductor/automobile market conditions which will directly and indirectly impact the Company's results in the future.
- As a result, future outcomes may differ from those projected in this presentation and the notes.



# FY2017/3 1<sup>st</sup> Half (April – Sept. 2016) Business Results

| (Billions of Yen                                | FY20                 | 16/3                 | FY2017/3             |        |        |  |  |
|---|----------------------|----------------------|----------------------|--------|--------|--|--|
| except dividend)                                | 1 <sup>st</sup> Half | 2 <sup>nd</sup> Half | 1 <sup>st</sup> Half | HoH(%) | YoY(%) |  |  |
| Sales   | 38.0                 | 32.3                 | 37.2                 | +15%   | -2%    |  |  |
| SPE Segment                                     | 23.9                 | 17.9                 | 24.3                 | +36%   | +2%    |  |  |
| Metrology Segment                               | 14.1                 | 14.4                 | 12.9                 | -10%   | -8%    |  |  |
| Operating Income                                | 7.6                  | 5.6                  | 6.6                  | +18%   | -14%   |  |  |
| SPE   | 4.8                  | 2.5                  | 4.4                  | +78%   | -8%    |  |  |
| Operating Income Ratio                          | 20%                  | 14%                  | 18%                  | -      | -      |  |  |
| Metrology                                       | 2.8                  | 3.1                  | 2.1                  | -31%   | -24%   |  |  |
| Operating Income Ratio                          | 20%                  | 21%                  | 17%                  | -      | -      |  |  |
| Ordinary Income                                 | 7.7                  | 5.6                  | 6.3                  | +14%   | -17%   |  |  |
| Net Income Attributable to Owners of the Parent | 5.5                  | 4.2                  | 4.7                  | +10%   | -15%   |  |  |
| Dividend per share                              | 26 Yen               | 33 Yen               | 34 Yen               | +1 Yen | +8 Yen |  |  |

<sup>\*</sup> Interim dividend per share revised from 30 Yen  $\rightarrow$  34 Yen

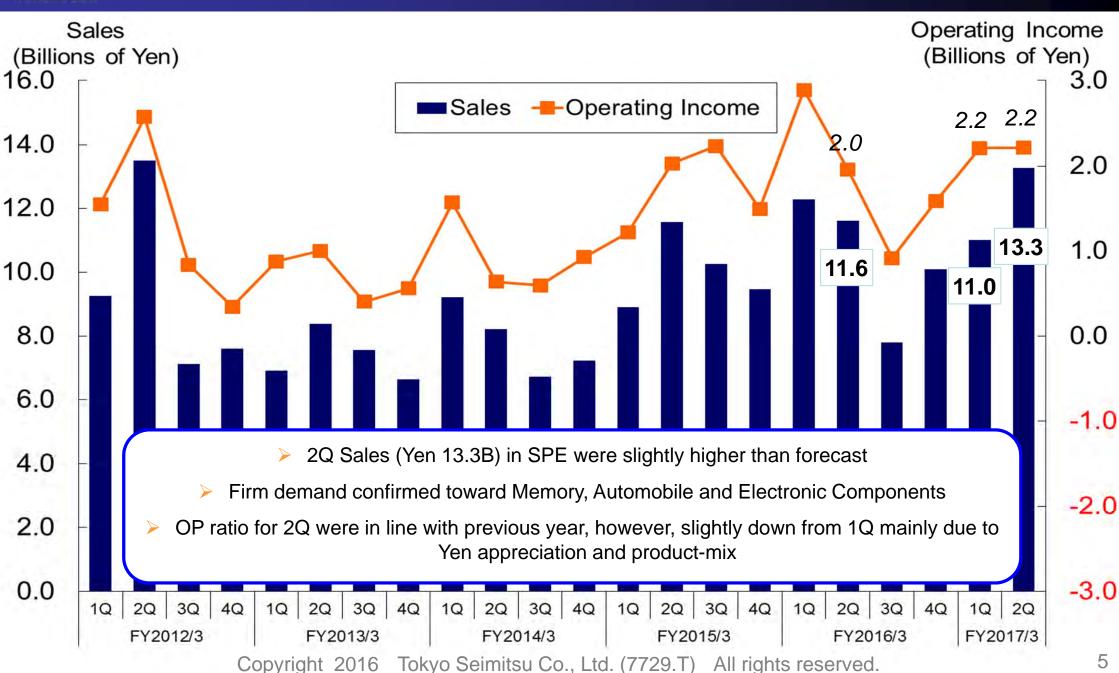


# FY2017/3 2<sup>nd</sup> Quarter(July – Sept. 2016) Business Results

|   | FY2016/3 |      |      |      | FY2017/3 |      |        |        |
|---|----------|------|------|------|----------|------|--------|--------|
| (Billions of Yen)                               | 1Q       | 2Q   | 3Q   | 4Q   | 1Q       | 2Q   | QoQ(%) | YoY(%) |
| Sales   | 18.4     | 19.6 | 14.4 | 17.9 | 16.3     | 20.9 | +28%   | +6%    |
| SPE Segment                                     | 12.3     | 11.6 | 7.8  | 10.1 | 11.0     | 13.3 | +21%   | +14%   |
| Metrology Segment                               | 6.1      | 8.0  | 6.6  | 7.8  | 5.3      | 7.6  | +43%   | -5%    |
| Operating Income                                | 3.9      | 3.8  | 2.2  | 3.4  | 2.9      | 3.7  | +30%   | -1%    |
| SPE   | 2.9      | 2.0  | 0.9  | 1.6  | 2.2      | 2.2  | -1%    | +13%   |
| Operating Income Ratio                          | 24%      | 17%  | 12%  | 16%  | 20%      | 17%  |        |        |
| Metrology                                       | 1.0      | 1.8  | 1.3  | 1.8  | 0.6      | 1.5  | +141%  | -16%   |
| Operating Income Ratio                          | 16%      | 22%  | 19%  | 23%  | 12%      | 20%  |        |        |
| Ordinary Income                                 | 3.9      | 3.7  | 2.3  | 3.2  | 2.6      | 3.8  | +45%   | +0%    |
| Net Income Attributable to Owners of the Parent | 2.8      | 2.7  | 1.7  | 2.5  | 1.9      | 2.8  | +49%   | +3%    |

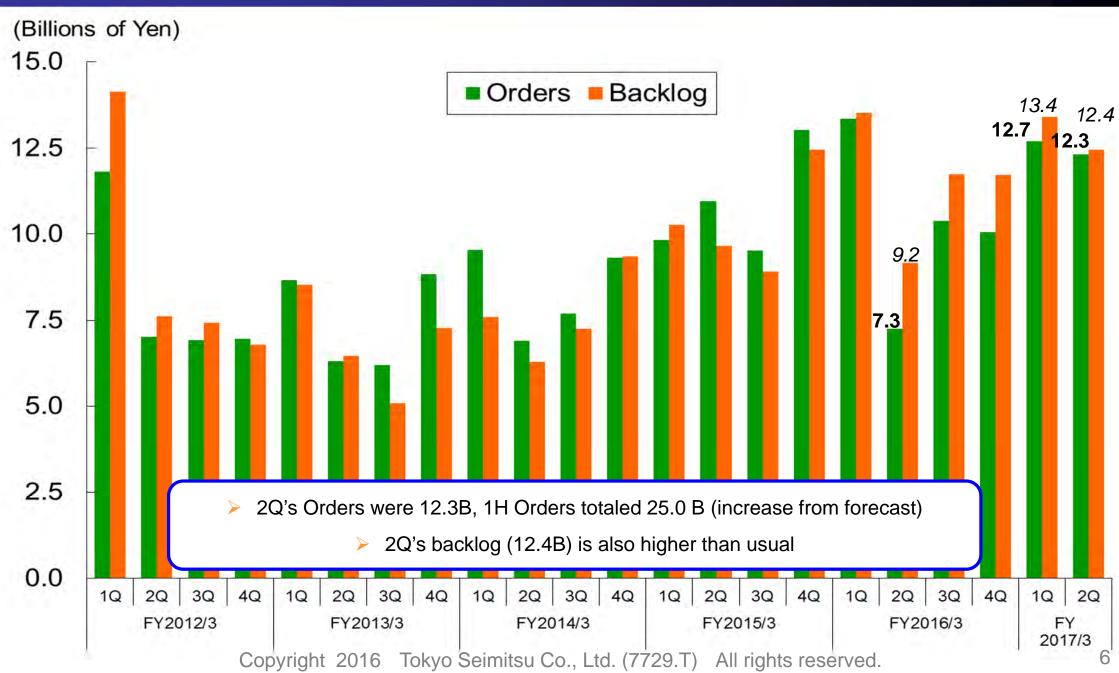


# SPE Segment – Business Trends



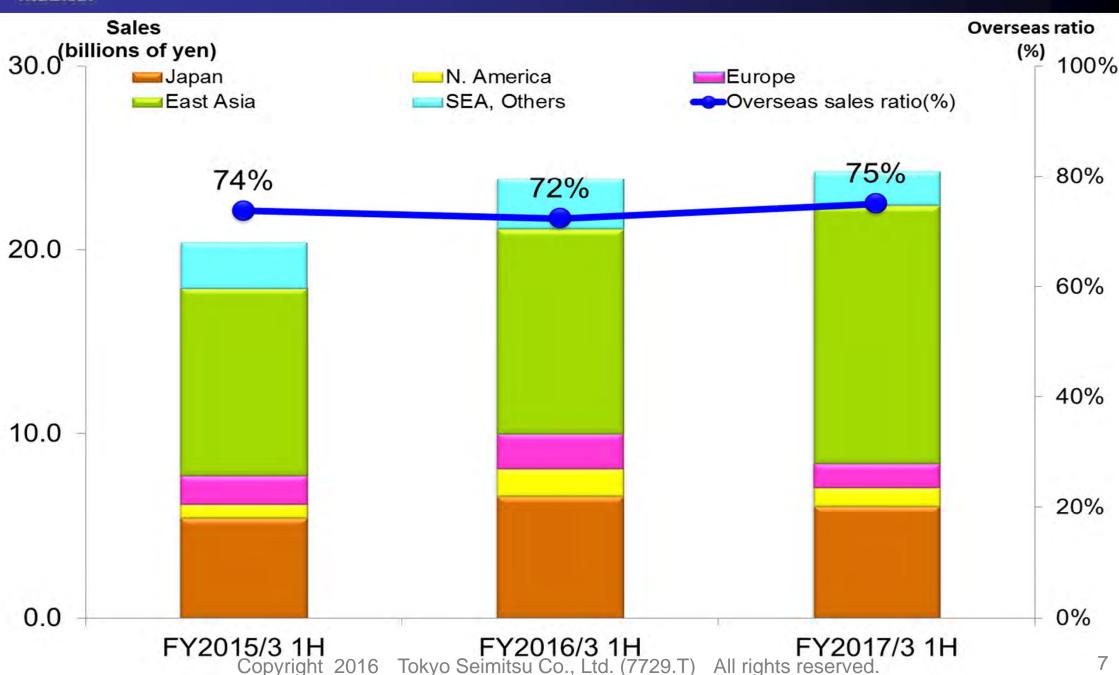


# SPE Segment – Order Status



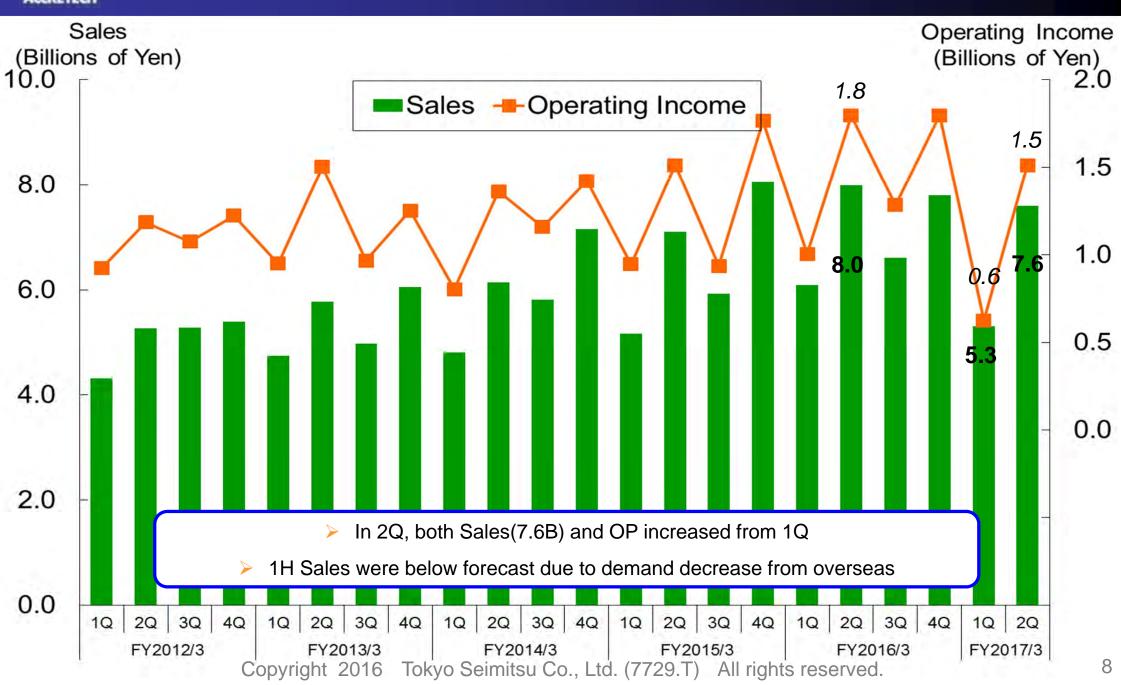


# SPE Segment – Regional Sales



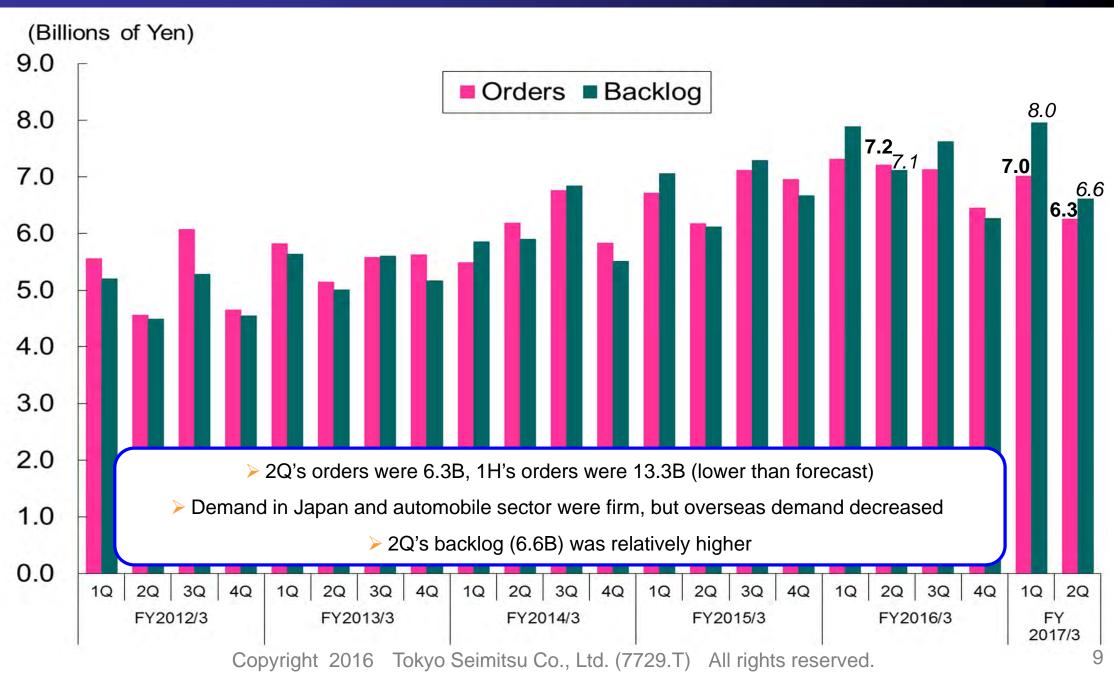


# Metrology Segment – Business Trends



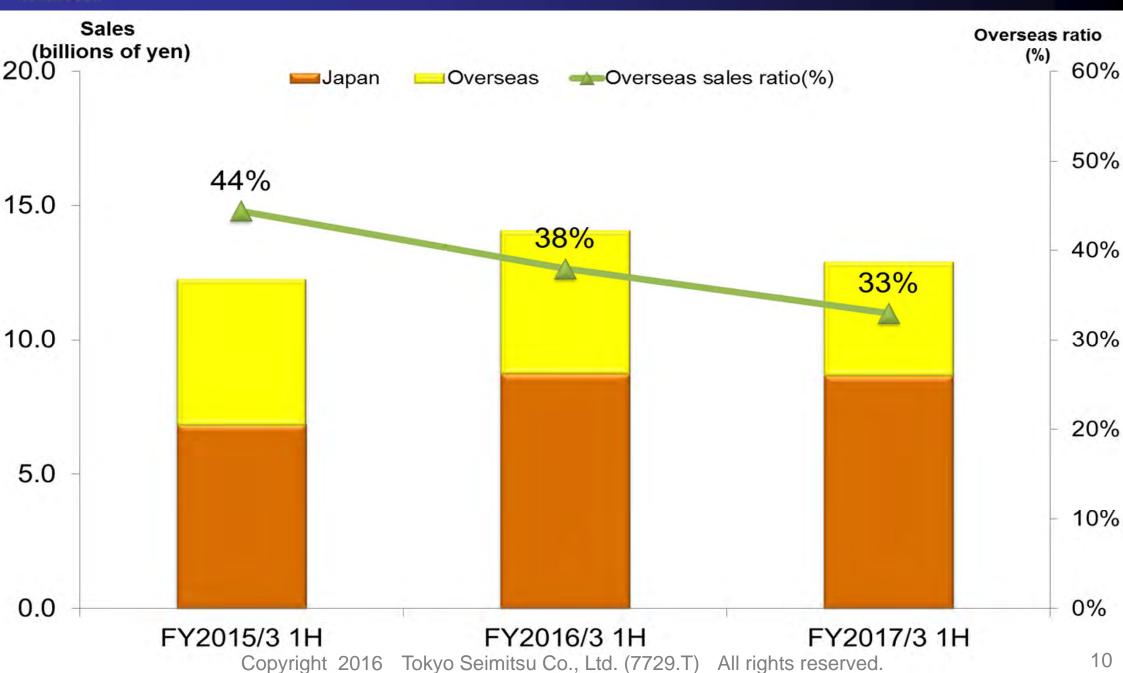


## Metrology Segment – Order Status





# Metrology Segment – Regional Sales





# FY2017/3 2Q(Sept. 2016) Balance Sheet

| Assets<br>(Billions of Yen) |                         | Mar/E<br>2016    | Sep/E<br>2016 | Diff.               | Liabilities, Net Assets (Billions of Yen) |                            | Mar/E<br>2016 | Sep/E<br>2016 | Diff. |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |  |                              |      |      |
|-----------------------------|-------------------------|------------------|---------------|---------------------|---|----------------------------|---------------|---------------|-------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|--|------------------------------|------|------|
|                             | Cash                    | 27.4             | 30.3          | +2.9                |   | Accounts<br>Payable (*2)   | 11.8          | 14.5          | +2.7  |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |  |                              |      |      |
|                             |                         | _,               | 3010          |                     |   | Short term Debt            | 1.2           | 1.2           | ±0.0  |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |  |                              |      |      |
|                             | Accounts                | 20.0             | 25.2          | -0.7                |   | Others                     | 8.4           | 6.0           | -2.4  |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |  |                              |      |      |
|                             | Receivable (*1)         | 26.0             | 25.3          |                     | -0.7                                      | -0.7                       | -0.7          | -0.7          | -0.7  | -0.7 | -0.7 | -0.7 | -0.7 | -0.7 | -0.7 | -0.7 | -0.7 | -0.7 | -0.7 | -0.7 | -0.7 | -0.7 | -0.7 | -0.7 |  | Total Current<br>Liabilities | 21.4 | 21.7 |
|                             | Inventories             | 16.1             | 16.4          | +0.3                |   | Total Fixed<br>Liabilities | 1.1           | 1.0           | -0.1  |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |  |                              |      |      |
|                             | Others                  | 3.2              | 2.1           | -1.1                |   | Total Liabilities          | 22.5          | 22.8          | +0.3  |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |  |                              |      |      |
|                             | Total Current<br>Assets | 72.7             | 74.1          | +1.4                |   |                            | 1             |               |       |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |  |                              |      |      |
|                             | Fixed Assets            | 29.2             | 30.7          | +1.5                |   | Net Assets                 | 79.4          | 82.1          | +2.6  |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |  |                              |      |      |
|                             | Total Assets            | 101.9            | 104.8         | +2.9                | 120                                       |                            | Total         | 101.9         | 104.8 | +2.9 |      |      |      |      |      |      |      |      |      |      |      |      |      |      |  |                              |      |      |
|                             | . 3 tai 7 13 3 13       | 101.9 104.0 42.9 |               | (Int. bearing debt) |   | (1.6)                      | (1.4)         | (-0.2)        |       |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |  |                              |      |      |

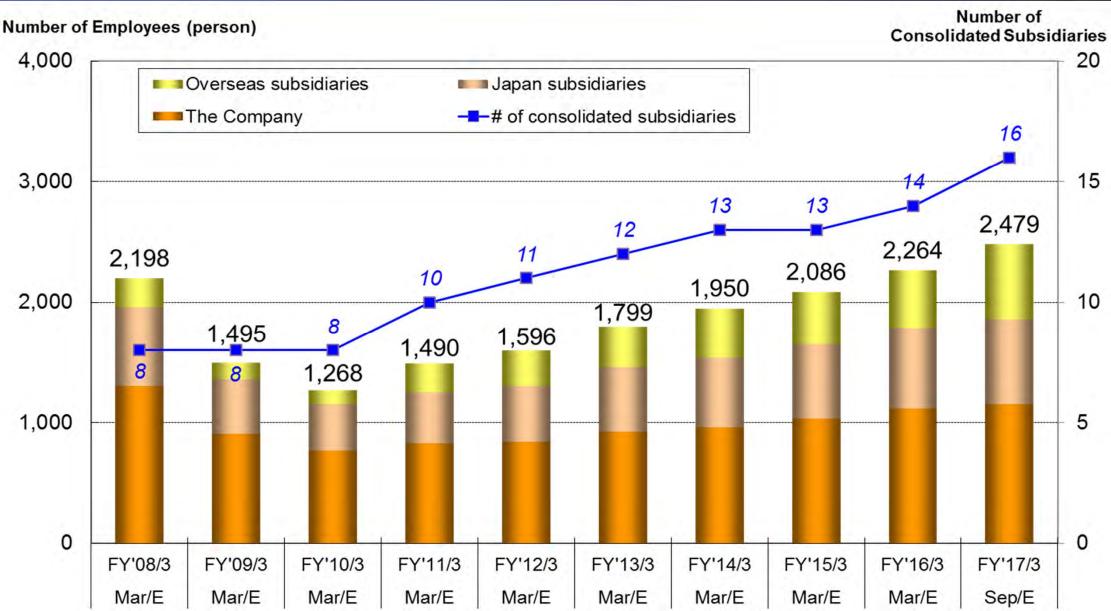


# FY2017/3 1H (April – Sept. 2016) Cash Flows

|   | (Billions of Yen)                                     | FY2015/3 1H | FY2016/3 1H | FY2017/3 1H |  |  |  |
|---|---|-------------|-------------|-------------|--|--|--|
| Opening Balance   |   | 20.4        | 26.8        | 27.3        |  |  |  |
| From<br>Activi  | Income before Tax, Interest & Depreciation            | 7.1         | 8.8         | 7.5         |  |  |  |
|   | (Receivables + Inventories) – Accounts<br>Payable(*1) | 1.6         | - 0.5       | 2.7         |  |  |  |
| Operating<br>ties   | Tax Payment   | -1.3        | - 2.4       | - 1.9       |  |  |  |
| ing   | Others  | -0.3        | - 0.4       | 0.3         |  |  |  |
|   | Total   | 7.1         | 5.6         | 8.6         |  |  |  |
| From Inv  | vesting Activities                                    | -1.1        | - 3.0       | - 3.7       |  |  |  |
| Free Cas  | sh Flow   | 6.0         | 2.7         | 4.9         |  |  |  |
| From<br>Finan<br>Activ  | Increase/decrease in Borrowings                       | -0.2        | - 0.2       | - 0.2       |  |  |  |
| From Financing Activities   | Dividends & others                                    | -0.5        | - 1.3       | - 1.4       |  |  |  |
| တ ထ   | Total   | -0.7        | - 1.5       | - 1.6       |  |  |  |
| Net Cash Increase (incl. adjustments and change in consolidated subsidiaries) |   | 5.3         | 1.3         | 3.0         |  |  |  |
| Closing   | Balance   | 25.7        | 28.1        | 30.3        |  |  |  |
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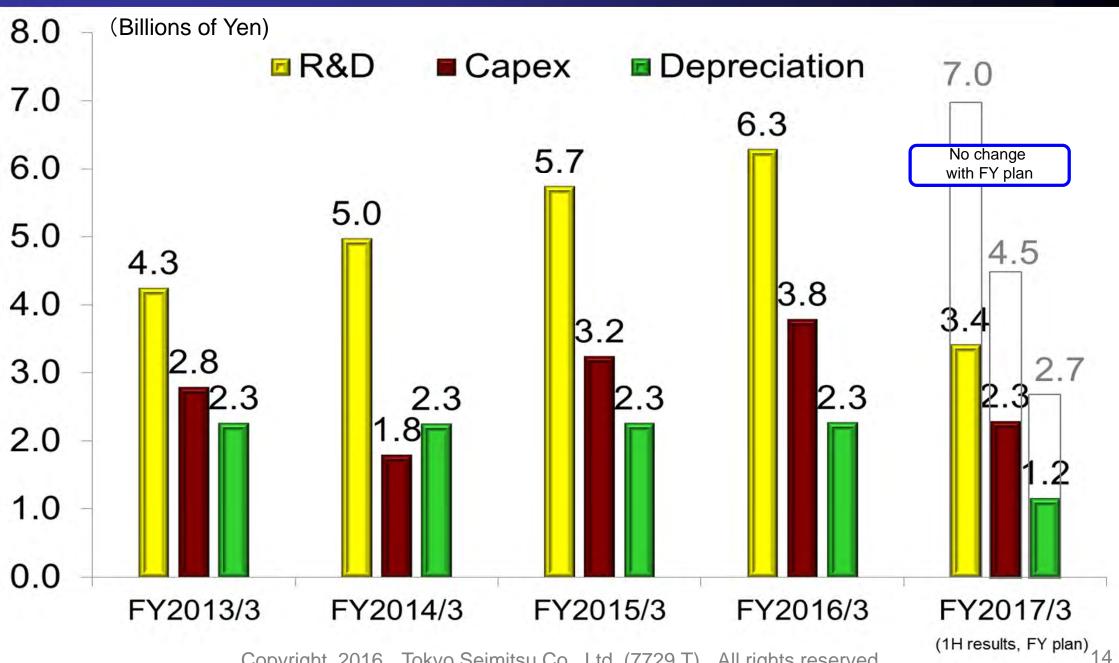
# Number of Employees



Note) Above figures include part time employees as at the end of each term



# R&D, Capex & Depreciation



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### Market Outlook

### Semiconductor Production Equipment

- Current demand situation is positive
- Firm demand toward electronic components in addition to memory and automobiles related devices
- Moreover, we expect higher capex demand in China

### Metrology Equipment

- Investment in Japan and/or by Automobile sector still continues to be active
- Overseas demand (especially Asia) is weak, however, signs of recovery can be seen
- Machine tools market to be carefully watched



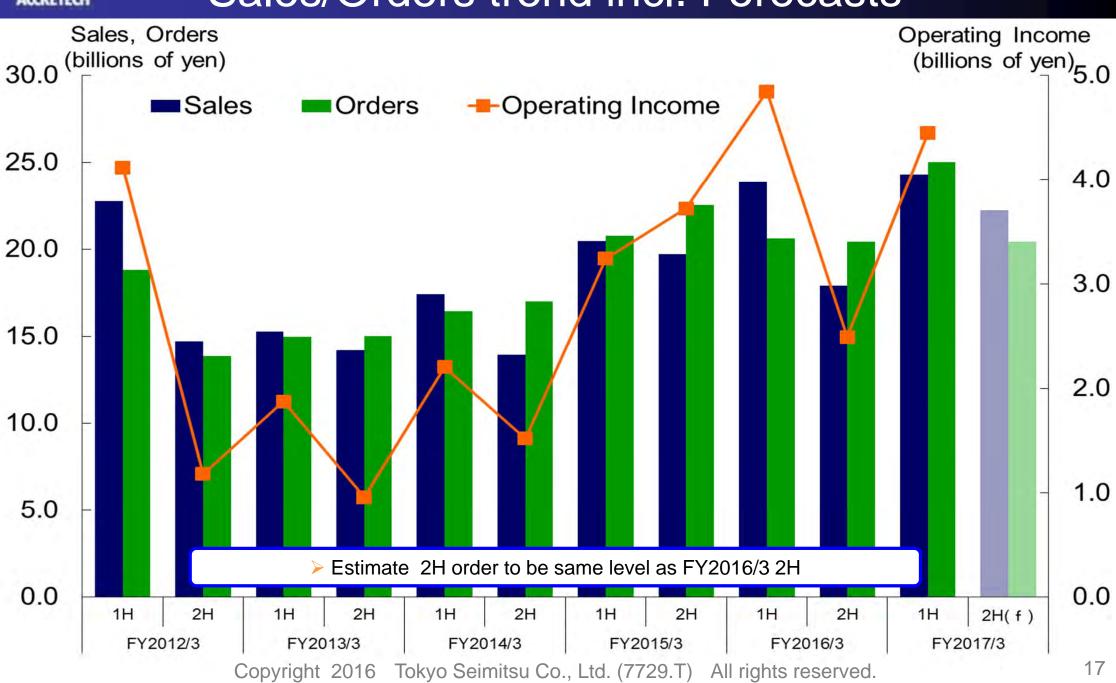
# Forecast for FY2017/3 (April 2016 – March 2017)

|   |                 | FY2016/3 |        |           | FY2017/3 |            |                   |                      |        |
|---|-----------------|----------|--------|-----------|----------|------------|-------------------|----------------------|--------|
| (Billions of Yen except dividend)               |                 | 1H       | 2H     | Full Year | 1H       | 2H<br>Fcst | Full Year<br>Fcst | Diff from prev. fcst | YoY(%) |
| Sales   |                 | 38.0     | 32.3   | 70.3      | 37.2     | 35.3       | 72.5              | +3.5                 | +3%    |
|   | SPE             | 23.9     | 17.9   | 41.8      | 24.3     | 22.2       | 46.5              | +5.7                 | +11%   |
|   | Metrology       | 14.1     | 14.4   | 28.5      | 12.9     | 13.1       | 26.0              | -2.2                 | -9%    |
| Operating Income                                |                 | 7.6      | 5.6    | 13.2      | 6.6      | 6.4        | 13.0              | +1.5                 | -2%    |
| Operating Income Ratio                          |                 | 20%      | 17%    | 19%       | 18%      | 18%        | 18%               | -                    | -      |
| Ordina  | Ordinary Income |          | 5.6    | 13.2      | 6.3      | 6.5        | 12.8              | +1.3                 | -3%    |
| Net Income attributable to Owners of the parent |                 | 5.5      | 4.2    | 9.8       | 4.7      | 4.7        | 9.4               | +1.0                 | -3%    |
| Dividend per share                              |                 | 26 Yen   | 33 Yen | 59 Yen    | 34 Yen   | 34 Yen     | 68 Yen            | +8 Yen               | +9Yen  |

Previous forecast announced on August 9th, 2016



# SPE Segment – Sales/Orders trend incl. Forecasts





# Metrology Segment – Sales/Orders trend incl. Forecasts





# Corporate Philosophy

Growing together with partners and customers by collaborating technology, knowledge and information to create the world's No.1 products.

Our motto depicting this philosophy;

「WIN-WINの仕事で世界No.1の商品を創ろう」WIN-WIN relationships create the World's No. 1 Products

Our corporate brand;

# ACCRETECH

A combination of the words ACCRETE (grow together) and TECHNOLOGY



# Conceptual Framework

Increase in profit and enterprise value

Investment for growth

Strong financial position

CSR and Group Governance



### **Business Portfolio Analysis**

#### SPE

- Strengths: Precision positioning technology and in-house manufacturing
- Opportunities: New Semiconductor technologies and devices

### Metrology

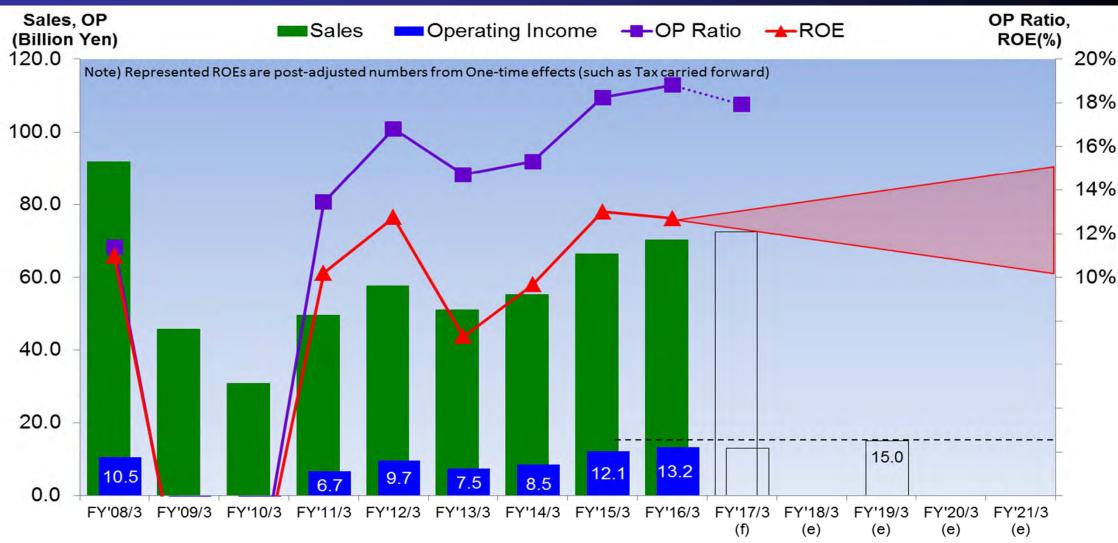
- Strengths: Precision, high-resolution measuring technology and reliability
- Opportunities: New metrology products and demands from overseas including emerging countries

### Well-balanced business portfolio

- Enables stable business performance through offsetting demand fluctuations across variable sector trends



# Long-term / Mid-term Business Target



- Long-term: To maintain strong corporate structure with over 10% of ROE
- Mid-term (by FY2019/3): To achieve historical highest OP (15.0 billion yen)



# Short-term business strategy

Be competitive in mainstream markets, and allocate resources to markets that can expect stable demand or potential growth

#### SPE

#### **Mainstream Markets**

- Mobiles
- Storage
- Automobiles

# Emerging Markets

- China Market
- IoT(Internet of Things)
  - Consumables



### Metrology

#### **Mainstream Markets**

Auto and Auto PartsMachine Tools

#### **Emerging Markets**

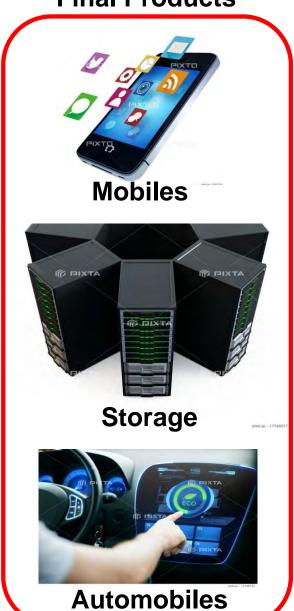
- Aircrafts
- Automations
- Overseas Market

### Continuous Increase in Sales and Profits



# Strategy of SPE Business

#### **Final Products**









#### **Wafer Probing Machine**

- Response to ALL needs
  - Good environmental durability
  - Frame handling, etc.

#### Wafer Dicing Machines/blades

- Strengthen ability to provide solutions
  - Solution for electronic components
  - Proposing integrated process with other equipment

#### PG, CMP and High Rigid Grinder

- Response to the latest technologies
  - High precision and new materials (SiC,GaN)
  - Proposing integrated process with other equipment

#### **Continuous Increase in Sales and Profits**

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# Strategy of Metrology Business











# Increase in New Product Sales

Products for stable and growing industries
Sales expansion of OMI

# Increase in Overseas Sales

Applying biz approach in bigger company in US/Europe

OMI: Optical Measuring Instruments

#### **Continuous Increase in Sales and Profits**



